

Future of Research Infrastructures

EMBL's Perspective



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The foundation of the European Molecular Biology Laboratory

"[...] science has always been the most developed international activity that there is. It is as simple as that."

John Kendrew, Founder of EMBL



EMBL member states

Member states (29)

Austria 1974	Belgium 1990
Denmark 1974	Portugal 1998
France 1974	Ireland 2003
Germany 1974	Iceland 2005
Israel 1974	Croatia 2006
Italy 1974	Luxembourg 2007
Netherlands 1974	Czech Republic 2014
Sweden 1974	Malta 2016
Switzerland 1974	Hungary 2017
United Kingdom 1974	Slovakia 2018
Finland 1984	Montenegro 2018
Greece 1984	Lithuania 2019
Norway 1985	Poland 2019
Spain 1986	Estonia 2023
	Latvia 2023



Associate member state

Australia 2008



Prospect member states

Serbia



European Molecular Biology Laboratory (EMBL)

EMBL is Europe's leading intergovernmental laboratory for life sciences research



2,000

people

29

member states

26

total
start-ups

3,600

annual users of
experimental services

107 million

daily web requests to
EMBL-EBI data services

8,700

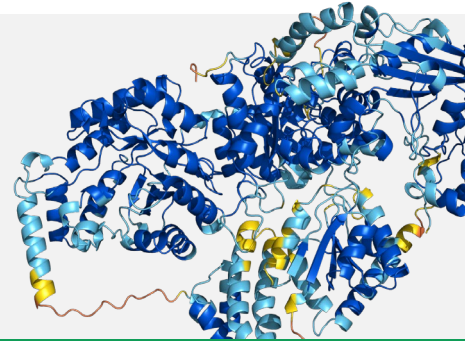
course and conference
participants

2022 metrics

Open Science: For a positive culture change in research



Open Science Policy



United Nations
Educational, Scientific and
Cultural Organization

Open Science

EMBL's Open Science policy strives for publications, data, and software to be as open as possible by default

Open Data

EMBL-EBI data resources: international researchers can freely deposit, search, visualise, and reuse big life sciences data

AI Applications

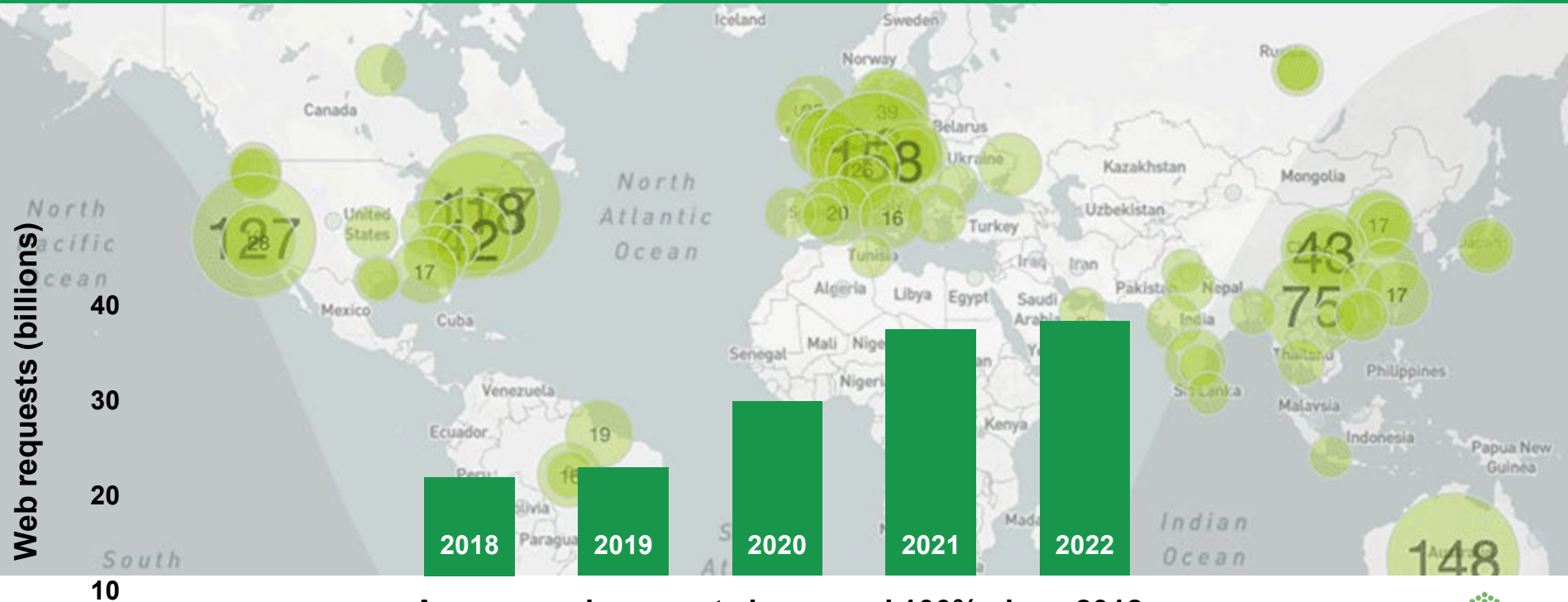
Breakthrough AI models such as Alpha Fold relied on open data available through EMBL-EBI. Sharing data is a key enabler.

Partnerships

EMBL and UNESCO established a joint collaboration and fellowship programme to promote open science.

Global use of the EMBL-EBI Open Data Resources

107 million requests to our data resource websites on an average day



Average web requests increased 100% since 2018

Weighing up Open Science and Research Security

- **RIs, such as EMBL, are already affected by complex geo-political conditions.** It is our institutional responsibility to establish and maintain global and agile collaborations with trusted foreign partners.
- **Global engagement approaches are essential** to build a more inclusive data infrastructure in the longer term.
- Yes, the international community benefits from our Open Science, but **Europe benefits too.**

Impact of EMBL experimental services



91% of users



said access to EMBL experimental services was vital for their research

70% of users



indicated that EMBL experimental services delivered wider societal impacts

“By using EMBL experimental services our lab started to add new techniques to our toolbox. We widened our range of methodological expertise.”

EMBL academic user, Portugal

Societal benefits of using EMBL experimental services

Use of EMBL experimental services has helped to deliver wider societal impacts:



n=378 *Food security and sustainable agriculture * Other societal areas

“Scientific advances will always help find solutions to societal challenges.”

EMBL academic user, France

Source: Technopolis analysis of EMBL external academic user survey

“Top notch facility that serves users in the best possible manner”

EMBL academic user, United Kingdom

“EMBL provides streamlined access to state-of-the-art instruments indispensable for structural biology studies.”

EMBL academic user, Finland

Adjusting to a changing and complex world



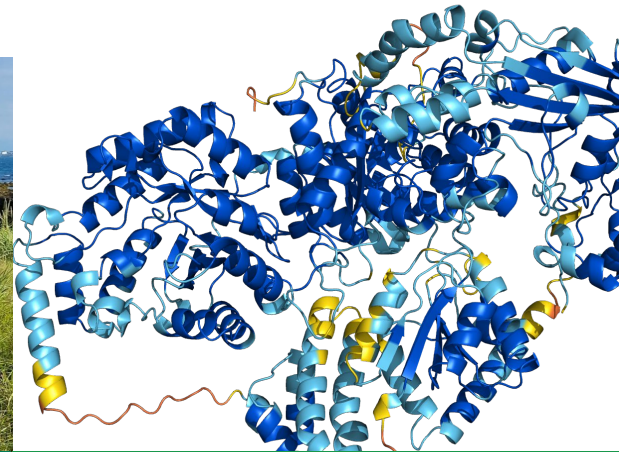
Making EMBL green

From energy efficiency and waste reduction solutions to green laboratory practices



Exploring new research areas

From planetary biology to microbial ecosystems and infection



Embracing digital transformation

From leveraging AI and machine learning to accelerating scientific breakthroughs

Building and supporting life science in Europe and beyond

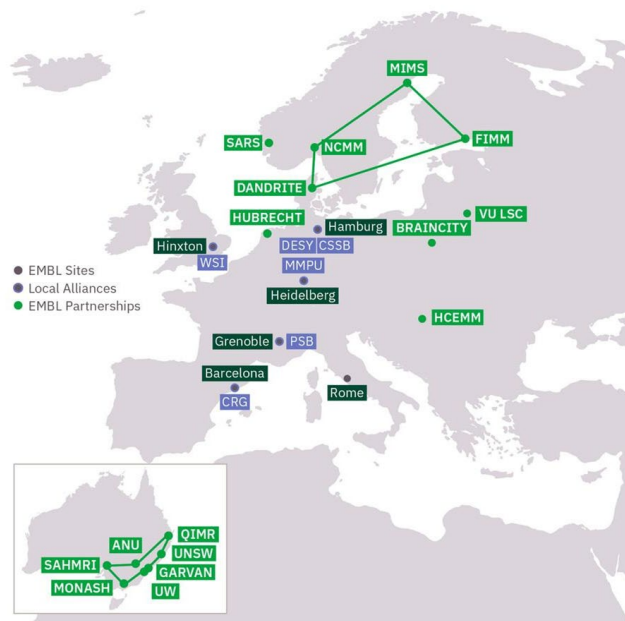
Building partnerships to implement EMBL's organisational models

Collaborating with multiple research infrastructures situated in member states

Establishing links and initiating collaborative relationships between **scientific communities**

Coordinating efforts **within and between member states** to propel Europe into a new era of life sciences

Fostering collaboration



Shaping science policy and strategy



Thank you!

